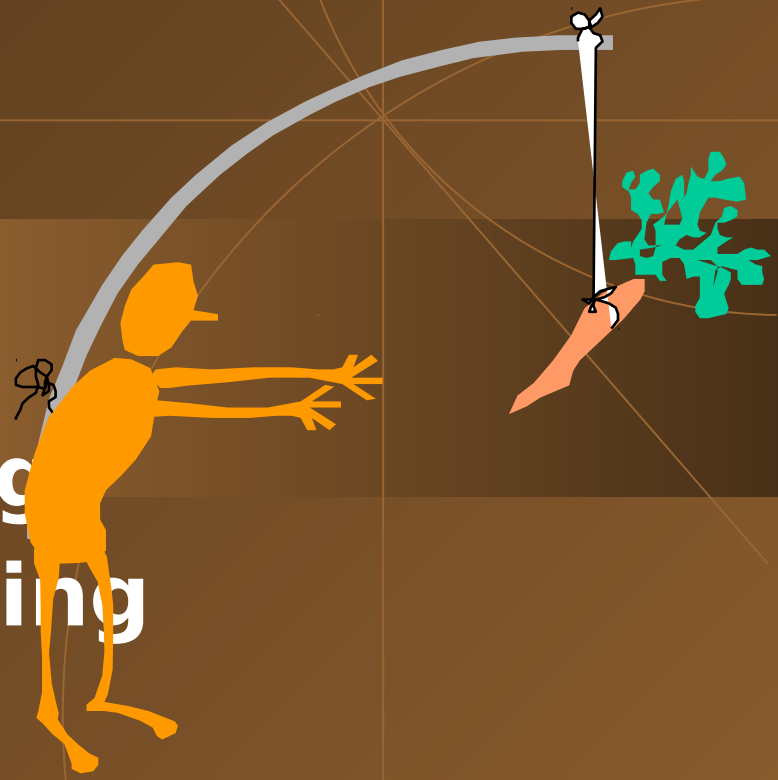
DELIBERATE & CRISIS ACTION PLANNING

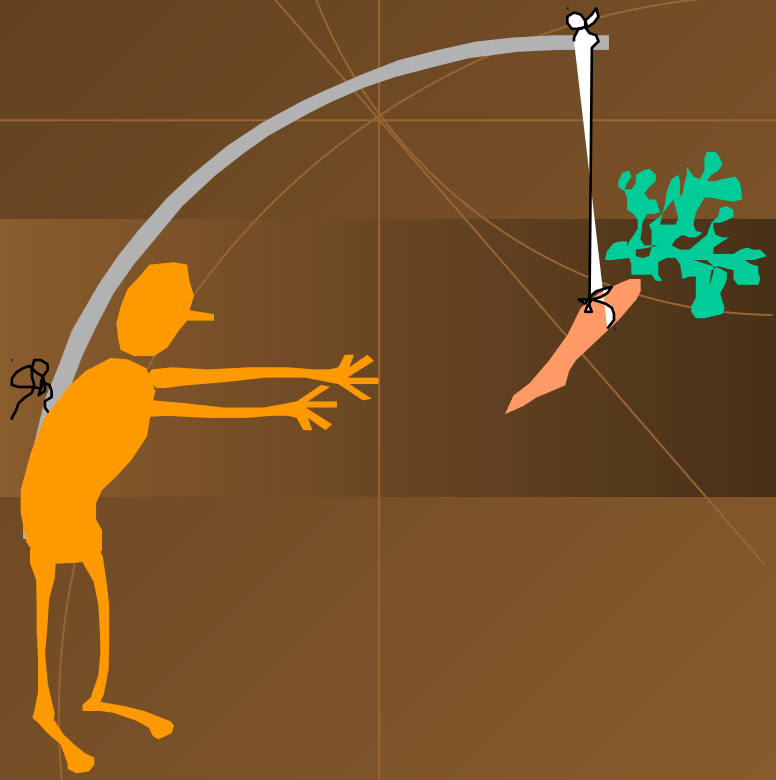
“No one plans to fail … but many fail to plan”

Lesson Objectives



- Deliberate Planning
- Crisis Action Planning
- JULLS
- Contingency Contracting Kit
- Contingency Contracting Support Plan
- Environmental Considerations
- Ancillary training

Lesson Objectives



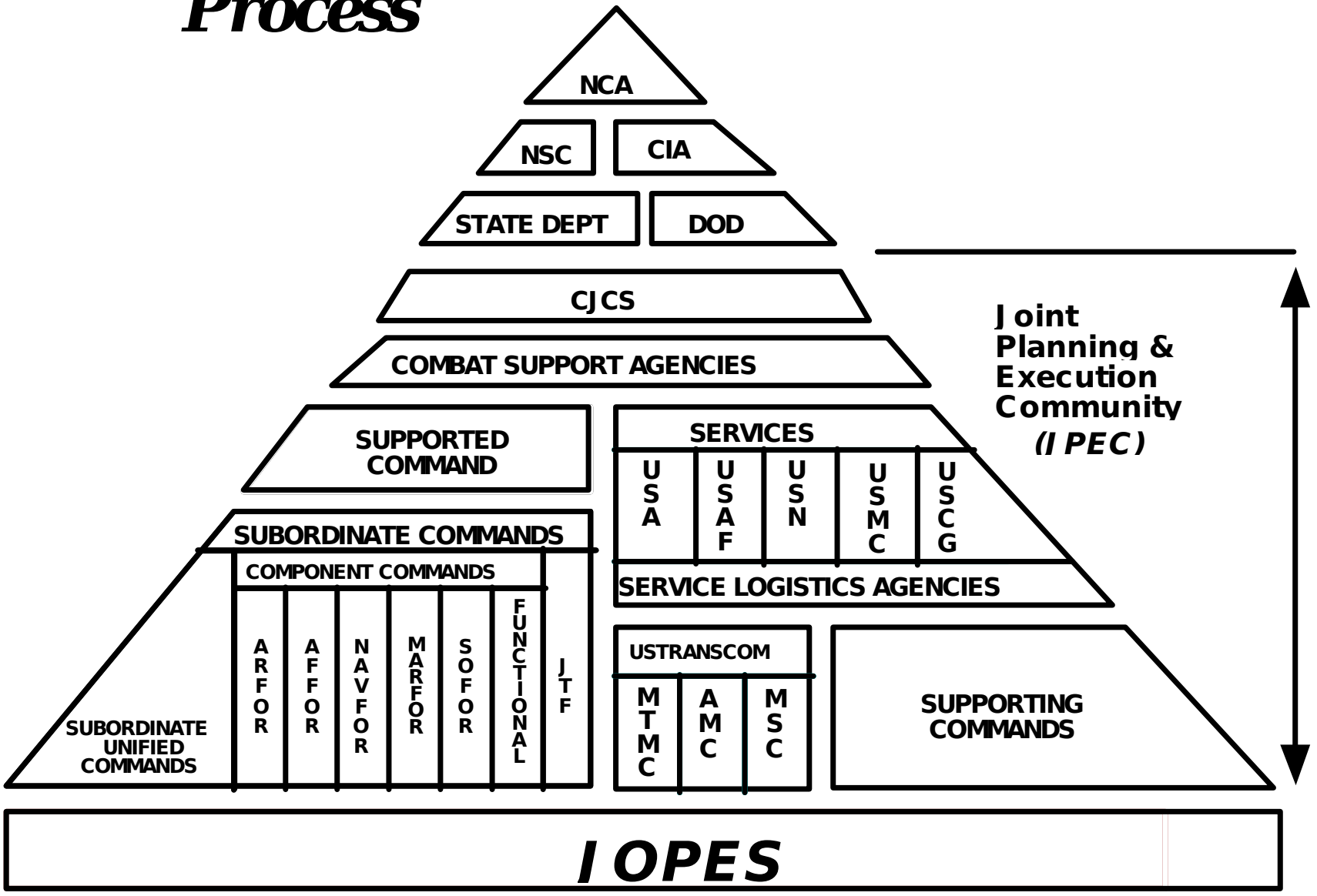
- Market Surveys / Research
- The Contingency Contracting Office
- Acquire Necessary Assets

The Major Elements of Joint Planning

JOINT PLANNING

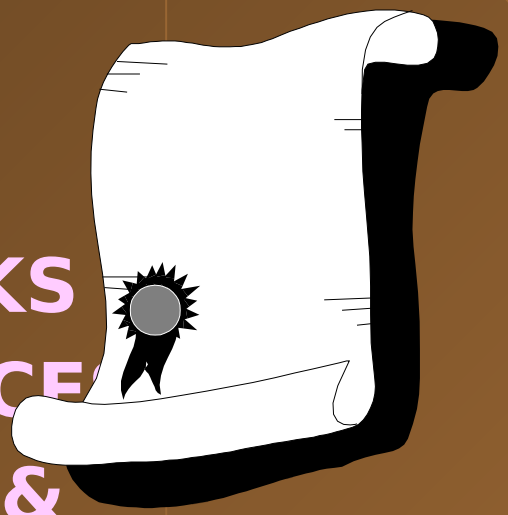
- National Strategy by National Command Authority (NCA)
- Funding by Congress
- Planning / Execution by JPEC

Players in the Planning Process

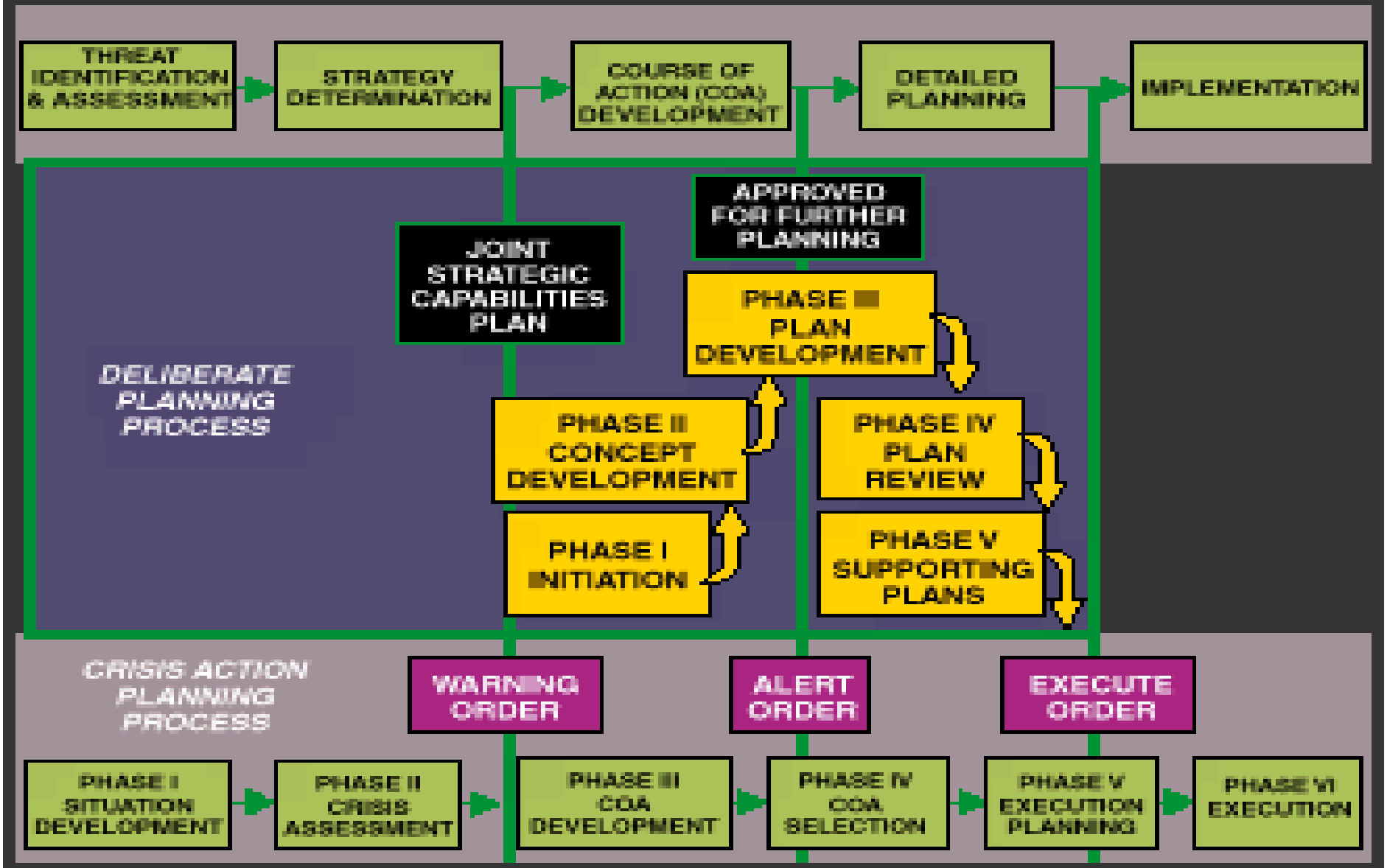


JOINT STRATEGIC CAPABILITIES PLAN (JSCP)

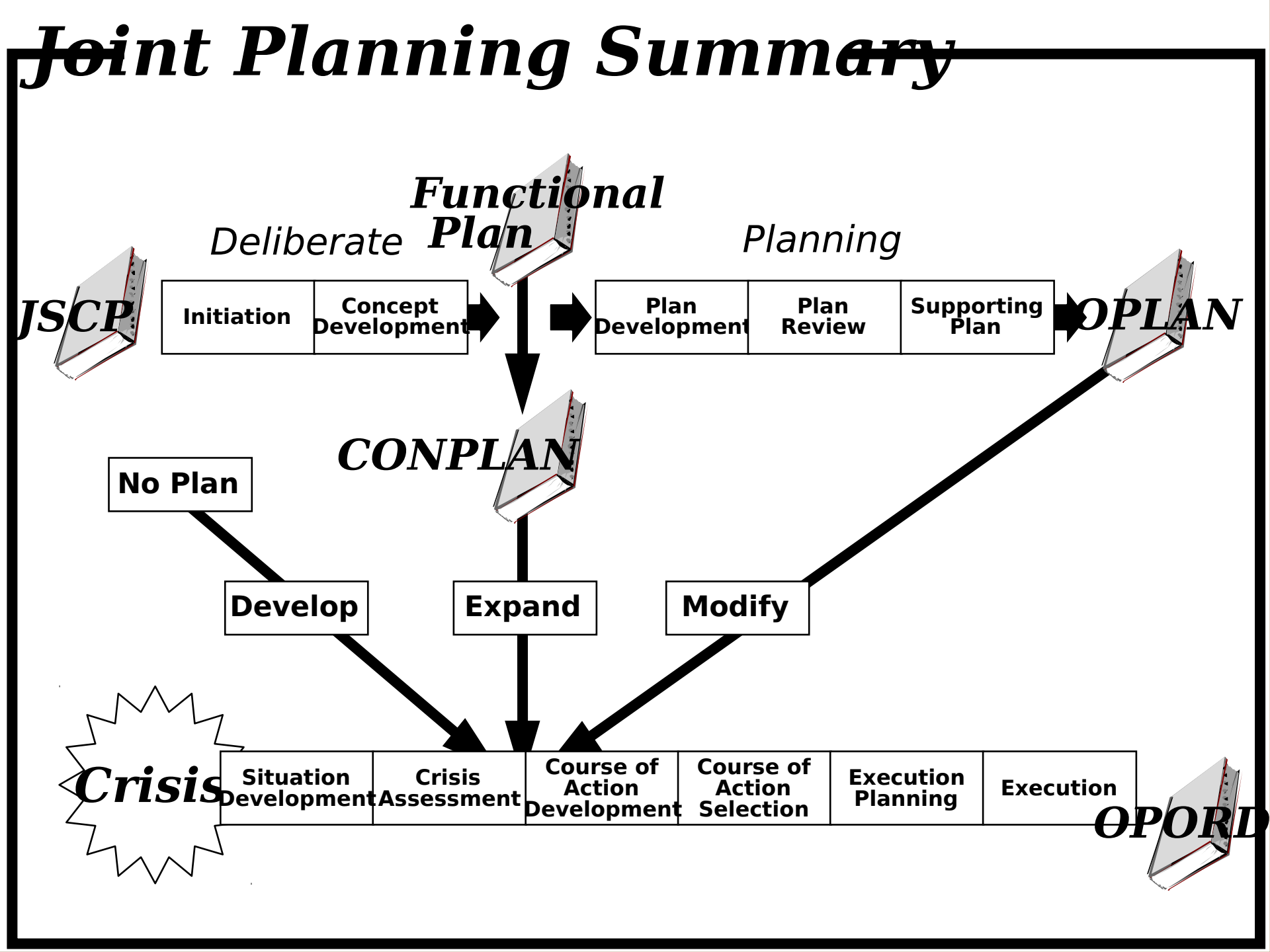
- DEVELOPED by JOINT STAFF
- PROVIDES to Cmbt. Cdrs.:
  - GUIDANCE
  - SPECIFIC PLANNING TASKS
  - APPORTIONMENT of FORCES
  - IDENTITY of SUPPORTED & SUPPORTING CINCs
  - 16 FUNCTIONAL ANNEXES



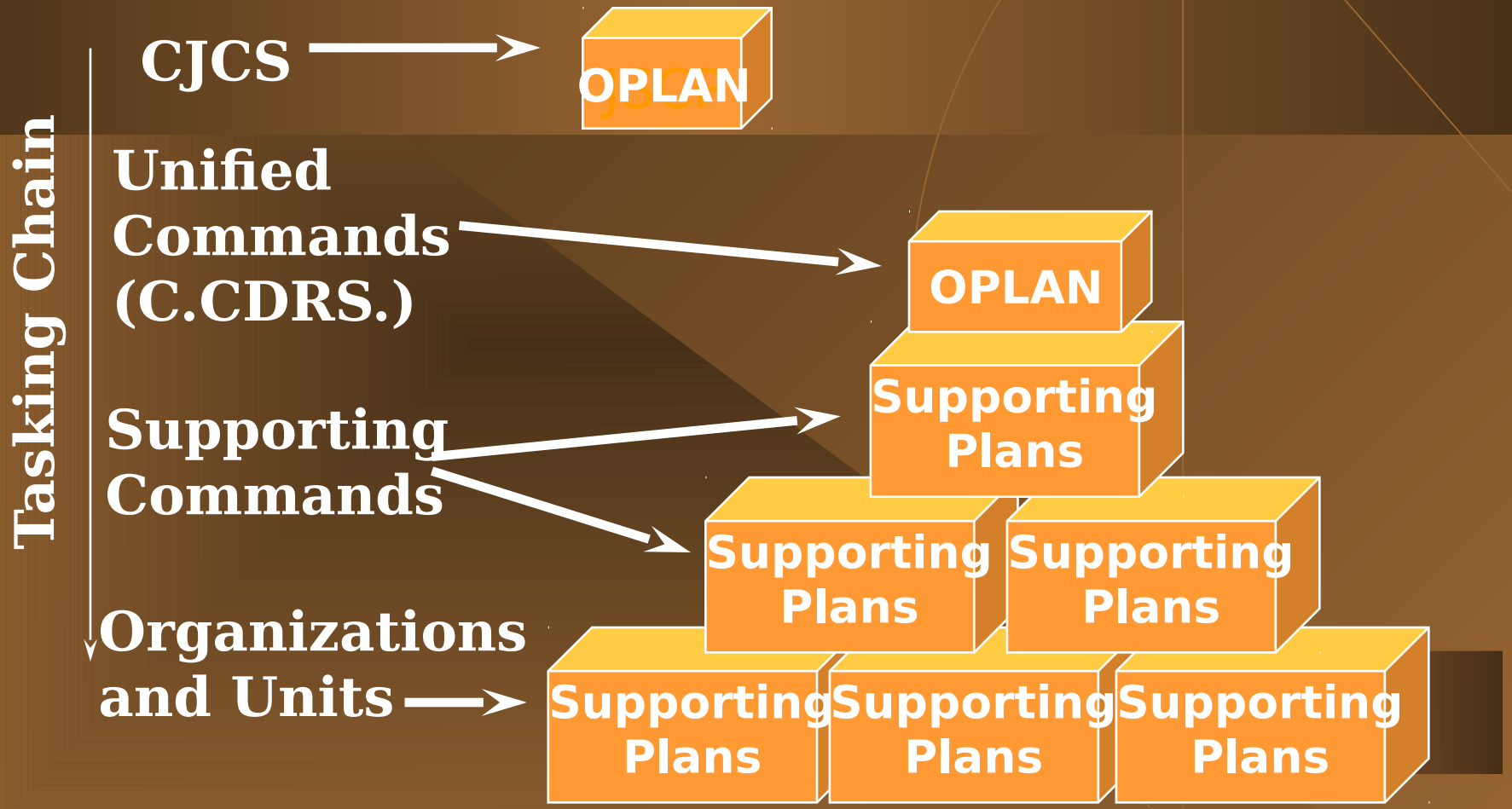
JOPES DELIBERATE PLANNING PROCESS AND CRISIS ACTION PLANNING PROCESS FUNCTIONAL ALIGNMENT



Joint Planning Summary



Supporting Plans



COMPARING CRISIS ACTION and DELIBERATE PLANNING

- DIFFERENCES
  - TIME
  - JPEC INVOLVEMENT
  - PHASES
  - DECISION on COA
  - PRODUCTS (OPORD vs. OPLAN / CONPLAN)
  - ACCOMPLISHED THRU JOPES

JOINT OPERATIONAL PLANNING and EXECUTION SYSTEM (JOPES)

- Foundation for National and Theater Command and Control
- ADP System to satisfy info needs for Joint Planning & Operations
- Used to monitor, plan, execute:

TIME PHASED FORCE DEPLOYMENT DATA (TPFDD)

- Data Base of Equipment, Cargo, Personnel Movement Info
- Critical Part of the OPLAN
  - Sequences arrival of forces deployed to AOR
- Ensures correct Equipment, Forces Arrive in Time to Accomplish the MISSION
  - Optimum use of mobility/transportation assets

The Strategic Deployment Problem

Identify Total Transportation Movement Requirements . . .

Total Transportation Requirements:

WHO is to move
WHAT is to move
WHERE it is to go
WHEN it is needed there

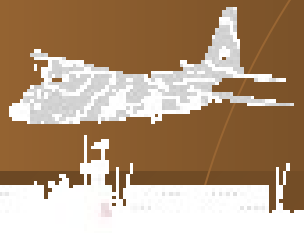
In logistical terms

Weight

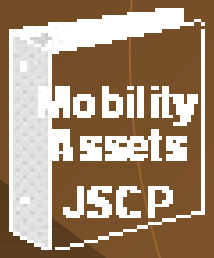
Volume

PAX

Movement Criteria



Common-User Lift



Available Strategic Transportation

HOW **it can be moved**

Transportation-Feasible

CAN **it be done?**

WHEN **. . .in time?**

UNIT TYPE CODE (UTC)

- **Five character alphanumeric code uniquely identifies each force package**
- **Used as the building blocks for the TPFDD data base to support CONPLANS and OPLANS**

0GTAB

UTCs CONTRACTING EXAMPLES

- XFFK1 = 1 x CONTRACTING OFFICER
  3 x CONTRACTING ENL
  1 x K4 EQUIPMENT PKG

- XFFK4 = EQUIP'T ONLY (AFFARS CC)
  EQUIP'T PKG FOR K2/K6
  SUPPLEMENTAL FOR K1

Joint Uniform Lessons Learned System (JULLS)

JULLS and OTHER LESSONS LEARNED REPORTS

- JULLS
  - REQUIRED for JCS Operations & Exercises
- SERVICE-SPECIFIC LESSONS LEARNED REPORTS
- UTILITY of JULLS and LIKE REPORTS
  - INVALUABLE !
  - MARKET RESEARCH, RESOURCE AVAILABILITY
  - TASKINGS, PROBLEM AREAS, PITFALLS

Contingency Contracting Support Plan (CCSP)

CONTINGENCY CONTRACTING SUPPORT PLANS (CCSP)

- Important that contracting receives emphasis and consideration in logistics planning
- Essential to be integrated into deliberate and crisis action planning
- Lesson learned: a poor CCSP will hinder most operations (theater reception and expansion)

CONTENT of CCSP

- Standard Order Format
- Command and control relationships
- Location and structure of central contracting office / suboffices and customers each supports
- Appointment, training, and employment procedures of contracting support personnel (i.e.; OOs)
- Contracting support augmentation plan

CCSP (Cont)

- Types of contracting support available
  - Prioritization, lead times, and control measures
- Local purchase procedures
  - Defining, validating, and processing requirements
- Fund certification and contractor payment procedures
- Contract closeout procedures

CCSP (Cont)

- Security requirements
- Statutory / regulatory constraints & exemptions
- Concept of contracting operation
- Description of existing agreements and assessment (operational impact)

DETERMINING REQUIREMENTS

- Key to successful logistics support - accurate determination of requirements (deliberate or crisis planning process)
- Lack of planning or consideration negatively impacts timely contracting support (contracting is a finite resource)
- Contracting planners must carefully review and understand the Operations, Logistics, and Engineer estimates (synchronization)

APPLYING CAPABILITIES

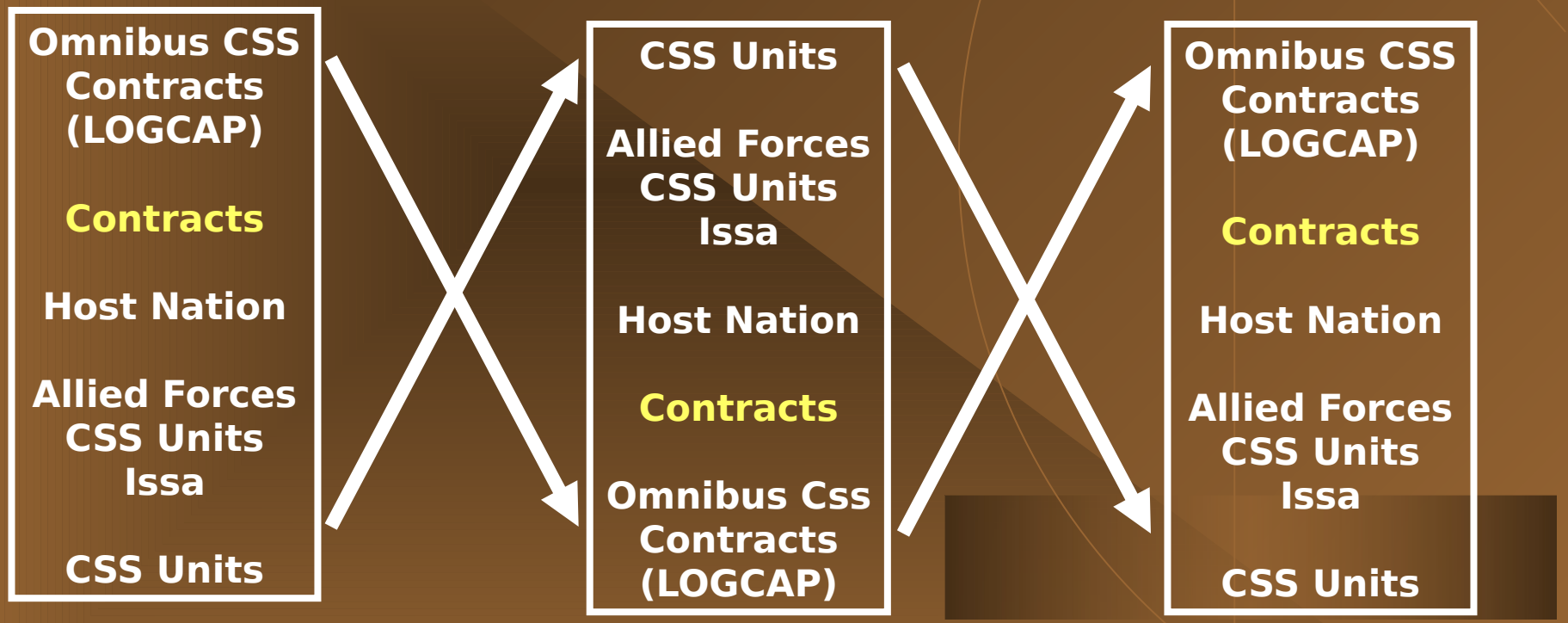
- Well written CCSP (appendix to logistics annex) enables forces to concentrate on execution rather than reacting to events
- CACB serves as the control "valve" for the flow of requirements
  - Match capabilities to

APPLYING CAPABILITIES (CONTINUED)

- General order of priority for application of logistics capabilities
  1. CSS units of U.S. military forces
  2. CSS military units of allied forces
  3. Host nation capabilities
  4. Placement of local contracts by CCOs
  5. Use of omnibus CSS contracts such as LOGCAP, AFCAP, or CONCAP

APPLYING CAPABILITIES (CONTINUED)

Initial Deployment	Build-up	Sustainment	Termination Redeployment



Phases of Contingency Operations

APPLYING CAPABILITIES (CONTINUED)

- LOGCAP and other similar contracts are not the CS/CSS panacea
  - Not as flexible as military forces
  - Finite capacity
  - Expensive
  - Security, customs, and other legal problems

CCO Pre-Deployment Actions

Prior to Deployment

- Understand Mission, Determine Customers, & Identify Requirements
  - OPLAN
  - LOG/ENGR Estimates
  - CCSP
  - Contracting Command Structure
  - Face to Face Meetings

ANCILLARY TRAINING REQUIREMENTS for CCOs

- **MILITARY: weapons, NBC, military driver's license, POR (will, shots, etc)**
- **WARRANTING: DAU schools, civilian education, experience**
- **UNIQUE: passports, language training, international driver's license, cultural training**

CONTINGENCY CONTRACTING DEPLOYMENT KIT

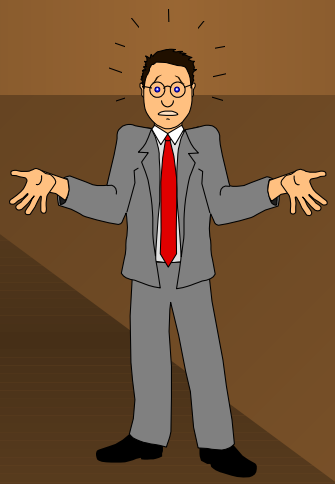
- Guidance in Service Supplements
- Common Elements
  - 60-90 Day Supply of Forms
  - Notebook Computer
  - Portable Fax / Copier
  - Communications Equipment
  - Digital Camera
  - Standard Office Supplies

DEPLOYMENT KITS (CONTINUED)

- Site / Market Survey Data
- Office SOP
- Exportable Training Package
  - CORs
  - OOs
- Tailor Kit to Fit Mission

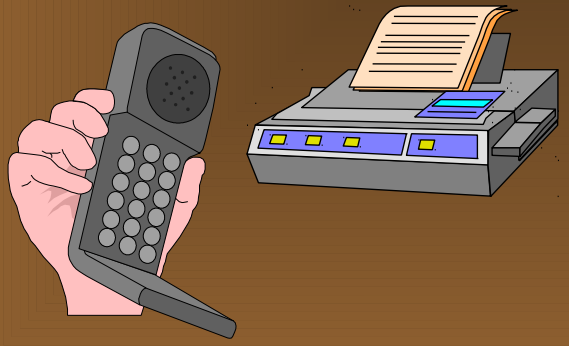
ACQUIRE ASSETS TO CONSTITUTE OFFICE

Interpreter/ Guide/Driver

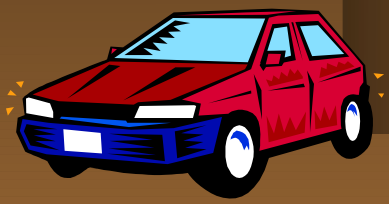


Facilities

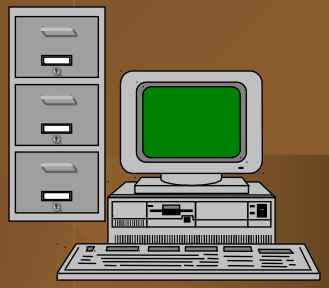
Communication



Vehicles



Office Equipment



SOURCE LIST DEVELOPMENT

- Automated Systems (VSS, Q&A)
- After Action Reports, JULLS
- Hotel and Travel Index
- US Embassy, Military Advisors
- Host Nation Referrals
- Local Phone Directories
- Chamber of Commerce, Civic Groups

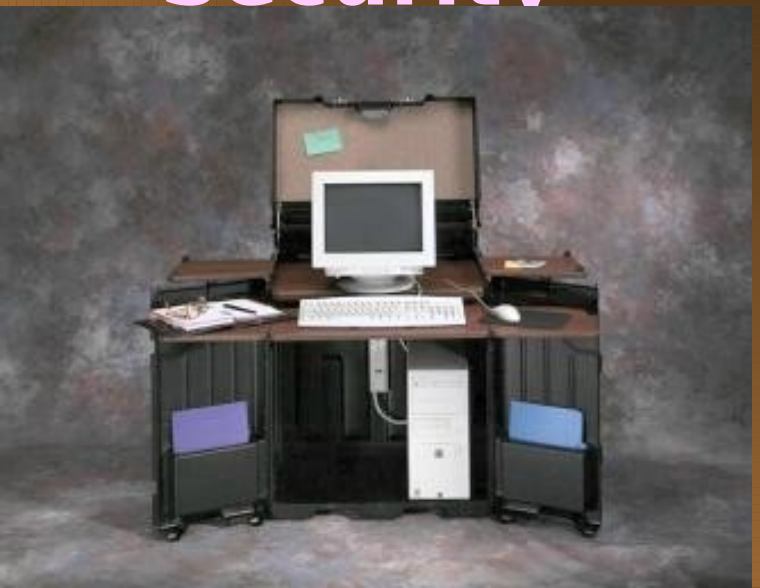
SITE SURVEYS

- METHODS
  - Actual site visit
  - Exercise participation
  - Research

- INFORMATION
  - General business and market data
  - Business organizations
  - Vendor lists
  - Embassy contacts
  - Requirements data

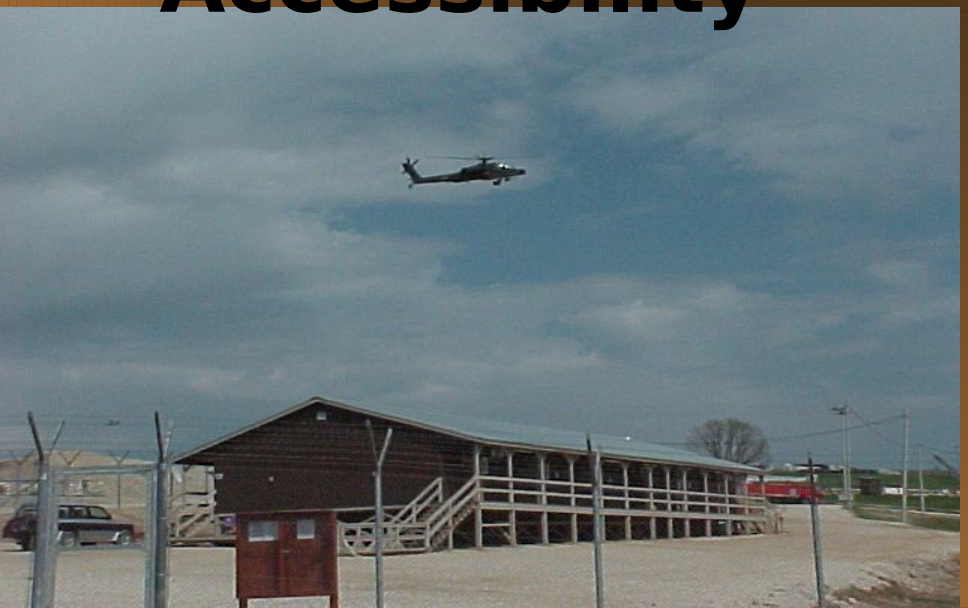
Establishing the Office

- Site Survey / ADVON Team
  - Infrastructure
  - Availability of Supplies/Services
  - Security



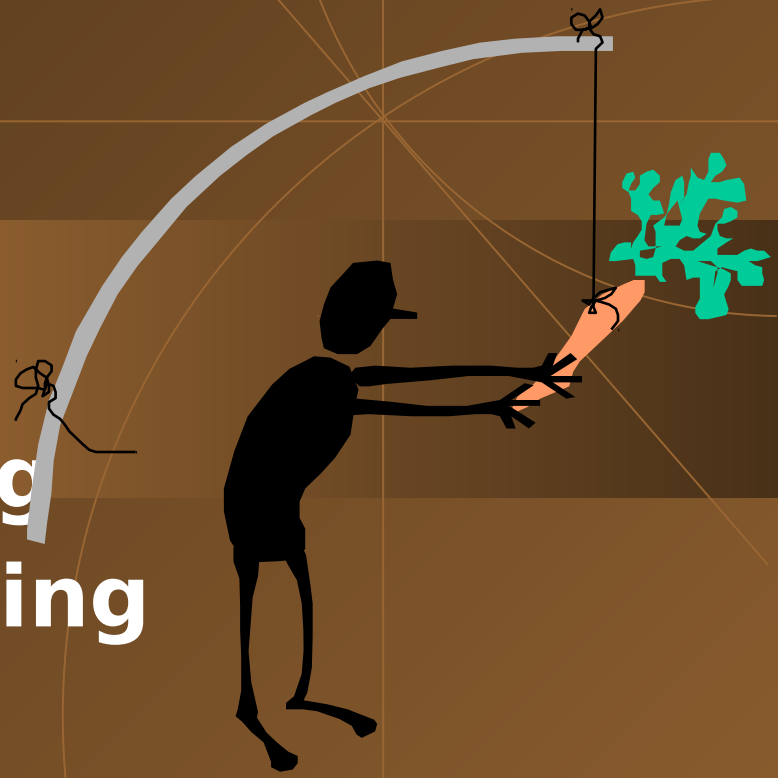
Establishing the Office

- Location of Office
  - Within Compound
  - Downtown
  - Customer vs Vendor Accessibility



Should you establish it here?

Lesson Objectives



- Deliberate Planning
- Crisis Action Planning
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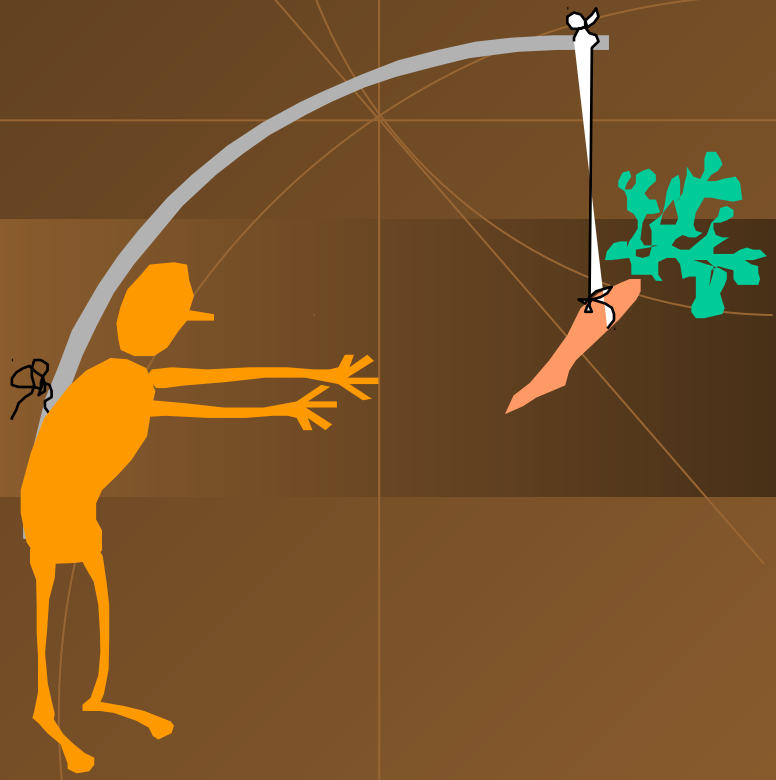
- Contingency Contracting Support Plan
- Environmental considerations, ancillary training, market surveys / research in planning

Lesson Objectives



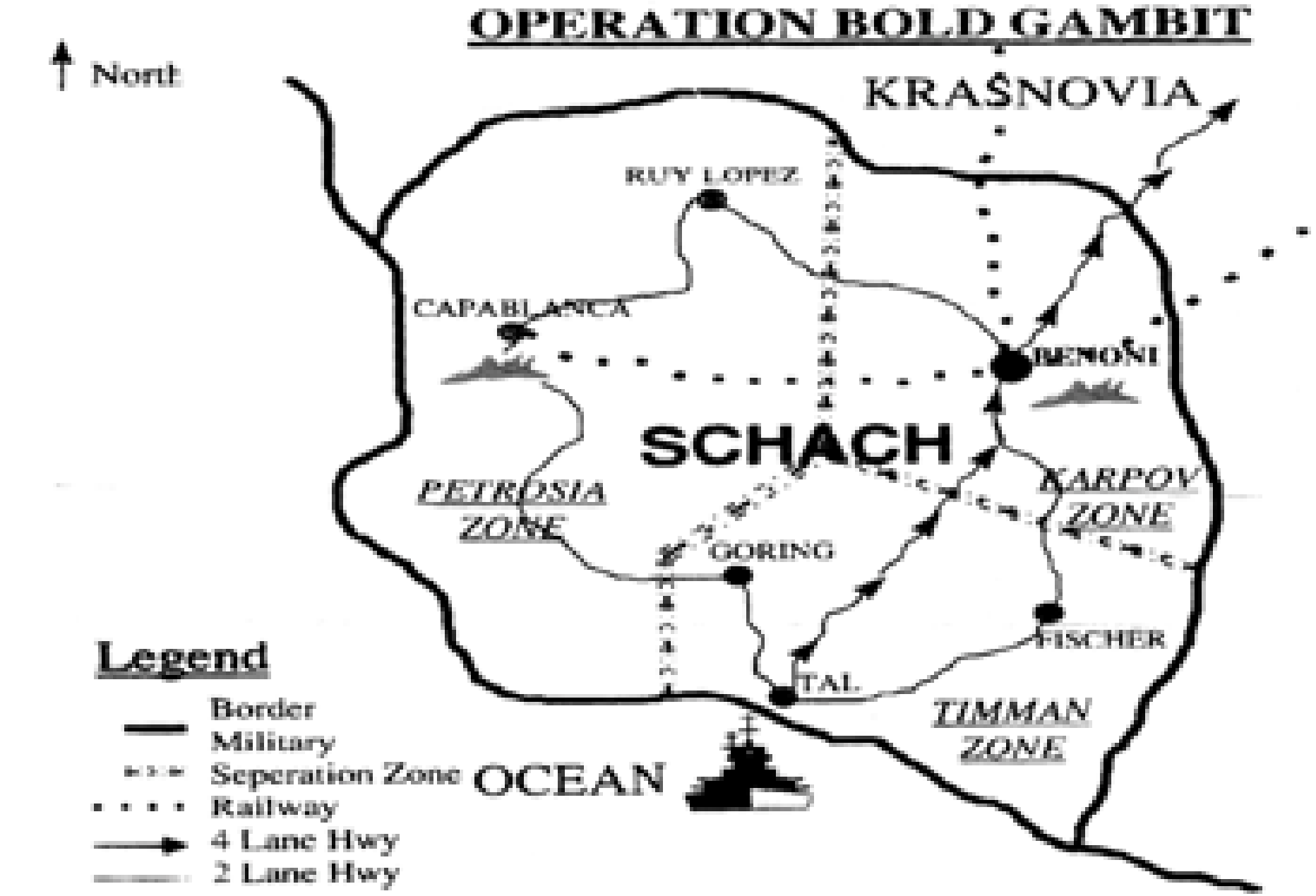
- Market Surveys / Research
- The Contingency Contracting Office
- Acquire Necessary Assets

SUMMARY

DELIBERATE & CRISIS ACTION PLANNING

"Plan your work and...

work your plan"


OPERATION BOLD GAMBIT
North
KRAŠNOVIA
RUY LOPEZ
CAPABLANCA
BENONI
SCHACH
PETROSIA ZONE
KARPOV ZONE
GORING
FISCHER
TAL
TIMMAN ZONE
OCEAN
Legend
Border
Military
Seperation Zone
Railway
4 Lane Hwy
2 Lane Hwy